

# GROUP FINANCIAL RECORD

£m	2008	2007	2006	2005	2004
Revenue	<b>5,942.9</b>	4,483.5	4,036.8	4,045.7	3,093.6
Profit before interest, taxation, amortisation of acquisition-related intangible assets and exceptional items	<b>416.4</b>	311.4	274.4	255.0	165.5
Profit/(loss) after taxation	<b>164.9</b>	160.6	109.9	90.7	(65.4)
Profit/(loss) attributable to shareholders	<b>151.2</b>	147.2	96.5	80.8	(72.3)
Non-current assets	<b>3,402.6</b>	2,154.1	1,946.2	1,966.7	1,876.0
Net assets	<b>1,470.7</b>	1,120.0	971.5	969.9	909.9
Net debt	<b>1,347.7</b>	804.9	672.8	657.3	586.4
Net debt/equity (%)	<b>92</b>	72	69	68	64
Return on net assets (%) (profit/(loss) after taxation/net assets)	<b>11</b>	14	11	9	(7)
Adjusted earnings per ordinary share (pence)	<b>16.7p</b>	13.3p	12.1p	11.2p	9.5p
Dividends for the year per ordinary share (pence)	<b>6.43p</b>	4.96p	4.21p	3.54p	1.85p
Average headcount (number)	<b>561,876</b>	507,480	440,128	395,771	306,313

The five year record comprises only the results of the security businesses of the former Group 4 Falck A/S up to the acquisition of Securicor plc on 19 July 2004. After that date, the record reflects the results of the combined businesses.